

Refining...

Turkey's
only
Europe's
8th largest
refining company

LPG...

Turkey's
leading
Europe's
5th largest
LPG company

**Fuel products
distribution...**

Turkey's
3rd largest
and
fastest growing
fuel distribution company

Sector
leader
in customer satisfaction

Energy



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Energy demand hit in year of recession

The global economic recession in 2009 created a drop in energy demand. World crude oil demand declined by 1.2 million barrels a day to 85 million barrels a day, causing refinery capacity utilization rates to fall. Significant cuts in heavy crude oil production by OPEC member states led to the processing of lighter crude oil. When falling production levels failed to meet the demand for fuel oil, fuel oil prices rose, narrowing the price differential between light and heavy crude oil. While world GDP fell by 1% in 2009, contraction reached 3.2% in the developed economies and 4% in the Euro zone. World trade volume decreased by 12%. The economic recession reduced demand for middle distillates, in particular, and increasing inventories pressured both prices and refinery capacity utilization rates. The refining sector was struck by a double blow in 2009 with the decline in demand and the addition of new capacity. Production flexibility and logistic superiority were the most important factors determining the profitability of refinery companies in this challenging environment.



Developments in the Turkish energy sector

Fuel

Turkey's GDP contracted by 4.7% in 2009. Total consumption of fuel (black and white products) declined by 7.6% to 17.7 million tons, according to the Petroleum Industry Association. Total consumption of automotive fuels (gasoline, diesel and autogas) fell by 2.3% to 18 million tons. Total consumption of white products (gasoline and diesel) decreased by 3.8% to 15.7 million tons. Black products (fuel oil and heating fuel) fell by 30.5% to 1.9 million tons.

One of the most important developments in the sector in 2009 was the initiation of a temporary price cap on the distribution and retail sales of fuel. However, this ceiling was lifted after two months and the pricing was liberalized once again.

LPG

The utilization of natural gas continued to increase worldwide in 2009, limiting the use of LPG by households and industry, while autogas demand continued to grow. The consumption of LPG in Turkey, Europe's second largest LPG market, grew by 5% to 3.6 million tons. As the use of alternative energy sources increased, consumption of cylinder gas and bulk gas fell by 4% and 5%, respectively, compared to 2008, while autogas grew by 9%.

The most important development in the energy sector in 2009 was the steep decline in demand.

Electricity

2,833 MW additional generation capacity was introduced in Turkey in 2009. With the addition of this new capacity, consisting of 1,400 MW of natural gas and approximately 1,000 MW of renewable resources such as hydro and wind, Turkey's total capacity increased by 7%. Nevertheless, energy consumption fell by 2.5% year-on-year due to the global crisis.

Another important development was the publication of the Electricity Sector Strategy Report in June. First prepared in March 2004, the report contains topics including the initiation of the privatization of generation assets in 2009, the completion of privatization of distribution assets by the end of 2009, the regulation of "free consumer" limits, and the implementation of incentives in the pricing of electricity to encourage conservation and efficient usage. Lastly, Electricity Market Balancing and Settlement Code became effective in December.

Privatizations

In 2008 and 2009, the privatization of 20 distribution regions (excluding Kayseri, which was already privatized) continued. In 2008, Başkent, Sakarya, Aras and Meram regions, and in 2009, Çoruh, Osmangazi and Yeşilirmak regions, were tendered for a 30-year period through block sale. Tenders for the Vangölü, Fırat, Çamlıbel and Uludağ regions are scheduled to be completed in the first quarter of 2010 and privatization of the remaining distribution assets are planned to be completed within the year.

On the generation side, privatization tenders for 52 mini hydro plants owned by Elektrik Üretim A.Ş. with 142 MW total installed capacity are targeted to be held in 2010. The privatization process for 4 coal plants with 3,074 MW installed capacity is also expected to be kicked off in 2010. The remaining 13,128 MW will be privatized in 9 portfolios.

Natural gas

Turkish natural gas market contracted by 2% in 2009 with total domestic consumption declining to 36 billion m³.

Further to the liberalization of liquefied natural gas imports and the entry of four private sector companies who won the contract transfer tenders within the scope of Turkey Natural Gas Market Law No. 4646, the private sector in Turkey started importing natural gas. The share of private sector in the total natural gas imports was 10% and is expected to increase in future. In line with the decline in crude oil prices in the second half of 2008 and first quarter of 2009, the natural gas import prices also fell. As a result, domestic sales price for natural gas was 40% lower compared to 2008.

Koç Group Energy Segment

Through its ownership of Tüpraş, Koç Group, Turkey's energy sector leader, owns the entire refining capacity of the country and meets approximately 70% of total fuel demand in Turkey. By implementing effective measures, Tüpraş ended 2009 with high profitability despite challenging market conditions, generating the highest operating profit per barrel from refining and marketing activities among global refineries in the last three quarters of the year.

Opet continued to increase its market share and maintained 3rd place in white products and 2nd place in black products in the domestic market.

Aygaz consolidated all energy companies in Koç Holding Energy Segment, excluding fuel and refineries, under its umbrella and became the main shareholder in these companies. Aygaz, which is one of the five largest LPG companies in Europe, maintained its leadership of the Turkish LPG sector.

Koç Group companies own more than 70% of Turkey's total storage capacity of crude oil and fuel.

Tüpraş was the most profitable global refinery in the last three quarters of 2009 based on operating profit per barrel from refining and marketing activities.

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Tüpraş

Total Revenues:

\$13,118 million

Domestic Market Position:

Turkey's sole refining company
70% of Turkey's fuel demand (including jet fuel)

International Position:

Europe's 8th,
world's 30th largest refining capacity

Share of International Revenues:

14.8%

EBITDA:

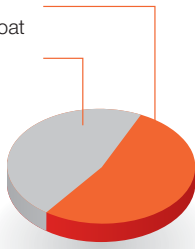
\$ 779 million

Gross Refining Margin:

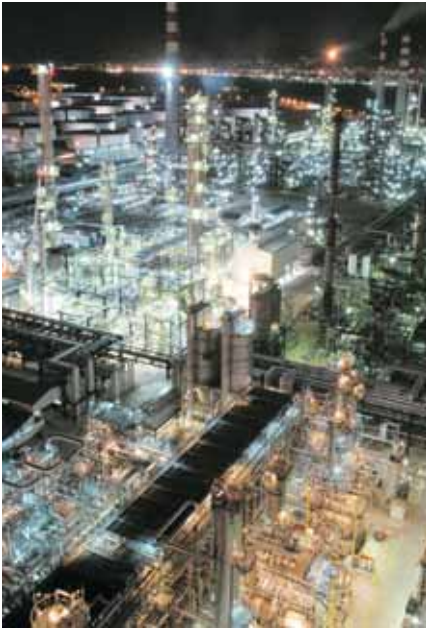
\$ 9.21/barrel

Shareholder Structure:

Enerji Yatırımları A.Ş.
51%
Free Float
49%



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Turkey's only and Europe's 8th largest refining company

Tüpraş is Turkey's sole refining company, operating four oil refineries with an annual crude oil processing capacity of 28.1 million tons. Tüpraş, which joined Koç Group in 2005 following the privatization, is Turkey's largest industrial enterprise and the 8th largest refining company in Europe. With its large market share, corporate reliability, production facilities and partnerships, Tüpraş is a leading integrated petroleum company.

Tüpraş is the supplier of 36 different petroleum products across Turkey and is among the most complex refineries in the Mediterranean with a Nelson Complexity level of 7.25. In 2009, the Company sold 58.4% of its products to distribution companies, 15.4% to export markets, 3.2% to the military, 4% to LPG customers, 9.3% to direct customers and 9.3% to asphalt customers. 29% of the sales from Tüpraş refineries was made via pipelines while 42% was made via marine transportation and 29% via land and railway transportation.

Most profitable refinery in the last three quarters of the year

Tüpraş was one of the first refineries in the world to implement an optimum production policy to minimize the impacts of the challenging market conditions. The Company ameliorated the impact of the crisis on its financial results through operational flexibility and optimum inventory management. In 2009, the price differential between Brent crude and heavy crude oil prices decreased, making crude oil relatively more expensive. In response to the contracting refinery margins and slim profitability in exports, Tüpraş decreased crude oil charge and applied an optimum production and sales policy to meet domestic demand by increasing the use of semi-finished products (operationally more cost efficient relative to crude oil). This maximized the utilization of its conversion units and increased the efficiency of white products with high added value. As a result, the Company's crude capacity utilization came in at 60.4%, and total capacity utilization rate including the semi-finished products was 69.1%. In line with the policies implemented, 18.2 million tons of products were supplied to the domestic market and white product yield increased from 68.7% in 2008 to 73.6% in 2009.

Efforts to decrease operational and energy costs bore fruit during the year. This yielded the Company \$79 million additional EBITDA and \$32 million of energy savings. Tüpraş also made opportunistic purchases on the spot crude market to minimize the risks pertaining to the price differential between crude oil and finished products.

As a result of the profitability focused approach throughout the year, Tüpraş generated the highest operating profit per barrel from refining and marketing activities during the last three quarters of the year among the global refineries.

Around 70% of Turkey's total storage capacity

Tüpraş owns 40% of Opet, which is Turkey's 3rd largest fuel distribution company. Together with Opet, Tüpraş owns about 70% of Turkey's total crude oil and fuel storage capacity, giving Tüpraş the highest potential of meeting the country's national reserve requirement.

Investments ensure production at EU standards

The Master Investment Plan, which is meant to boost Tüpraş' profit potential and competitive edge, modernize refineries and enable production according to EU's environmental standards, was finished with the completion of the İzmit Refinery Gasoline specification improvement. As of April 20, 2009, all gasoline products sold in Turkey are in Euro V specs and their 10 ppm sulphur, aromatic and benzene values are equivalent to those of EU countries. 80 projects have been completed in İzmit, İzmir and Kırıkkale refineries to boost Tüpraş' operational competence, energy efficiency and profitability have been initiated, generating \$234 million additional EBITDA.

To address the viscosity problems experienced in regions of Turkey with tough winter conditions, Tüpraş has produced a 10 ppm diesel oil that preserves its viscosity even at -25 degrees Celsius and introduced this product to the market on November 20, 2009.

Important milestone in the Residuuum Upgrading Project

The Residuuum Upgrading Project was planned by Tüpraş to increase the Company's value-added by transforming low value black products such as fuel oil into more valuable white products such as Euro V compliant gasoline and diesel, which are currently short supply in Turkey. The project, planned for the İzmit Refinery, was launched in 2008 with the basic engineering stage. On December 17, 2009, Tüpraş signed an agreement with the Spanish firm Tecnicas Reunidas as the main contractor for the project.

The Residuuum Upgrading Project is estimated to cost \$1.8 billion and is planned for completion in early 2014. Once the investment is complete, Tüpraş' production of black products will decrease by 50%, and its white product yield will increase to 83%. The investment will increase İzmit Refinery's Nelson Complexity from 7.75 to 14.5, thus making it one of the most complex refineries in Europe. This project will optimize the İzmit Refinery, while also increasing capacity utilization by allowing raw material to flow to İzmit from other refineries, and increase product flexibility and maximization at all refineries. The project is estimated to generate additional revenues of around \$1 billion and EBITDA of \$420 million.

R&D focused projects

Tüpraş aims to create an environment of collaboration between universities, research institutions and industry to jointly develop and manage research projects. To this end, the first joint projects with TÜBİTAK MAM, Koç University, Boğaziçi University, METU and Dokuz Eylül University have been initiated and a Master's Degree Program has been established at the Boğaziçi University. Numerous R&D projects were initiated during the year from diverse areas and subjects such as the real time optimization of the Hydrocracker Unit, the design of devices for cooling the air coming from reactors, modeling the mechanisms for exchanger pollution generation, purification of chimney gases and the mathematical simulation and modeling of refining operations.

Fitch increases Tüpraş's rating to 'BBB-'

On December 3, 2009, the international credit rating agency, Fitch Ratings raised Turkey's foreign currency long term country rating. Following that, Fitch Ratings also raised Tüpraş' foreign currency long-term rating from BB to BBB-, the country ceiling. Tüpraş' local currency long-term rating was confirmed as BBB- and its outlook for both types of currencies as "stable".

The factors behind this increase are Tüpraş' strong operational and financial structure, efficient storage capacity, leadership in the Turkish market and a cash structure exceeding the refining sector average.

Strengthening Corporate Governance performance

Tüpraş increased its corporate governance rating from 8.20 to 8.34 and is among the pioneer companies of the ISE Corporate Governance Index.

"Accountability Award"

Tüpraş took 2nd place in a field of Turkey's top-50 revenue-earning companies in the "Ethical Accountability 2008 Turkey Assessment" conducted by AccountAbility, an independent corporate social responsibility and accountability organization, in cooperation with the Institute for Social Responsibility.

Health, Safety and Environment (HSE) at world standarts

Human health, technical safety and the environment, which together are the building blocks of sustainability, are continuously at the forefront of Tüpraş' thinking and operations. In 2009, the number of accidents were halved compared to 2008. In 2009, Tüpraş proudly outperformed its targets and reached world standards in accident incidence and severity rates, two of the most important safety performance criteria, at 2.5 and 73 respectively.



Why Tüpraş?

- Turkey's only refining company
- 70% of Turkey's total licensed storage capacity
- Highly complex refineries
- Production at EU standards
- Strong logistics synergy with Aygaz and Opet

Opet

Total Revenues:
\$ 4,756 million

Domestic Market Position:
3rd in white products with
16.6% market share
2nd in black products with
26.0% market share

Network:
1,324 stations
(including Sunpet)

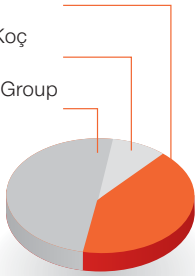
EBITDA:
\$ 262 million

Gross Profit Margin:
7.7%

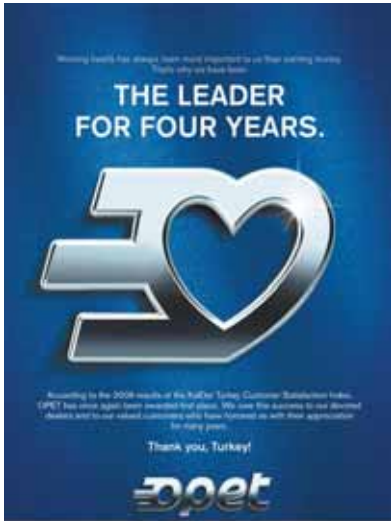
Operating Profit Margin:
4.9%

Shareholder Structure:

Tüpraş
40.0%
Other Koç
10.0%
Öztürk Group
50.0%



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Continued increase in market shares

Established in 1992, Opet Petrolcülük joined Koç Group as a 50-50 joint venture in 2002. The Company is engaged in retail and wholesale distribution of petroleum products including jet-fuel, production and marketing of lubricating oil and the international trade of petroleum products. Opet endeavors to develop its activities and boost its service quality and market share with the ultimate objective of becoming the consumer's first choice in the Turkish fuel distribution sector.

Opet continued to increase its market share in 2009. As of year-end 2009, it was the 3rd largest fuel distributor in the white products (gasoline and diesel) with 16.6% market share and the 2nd largest in black products (fuel oil and heating fuel) with a 26.0% market share. Despite the contraction of the fuel market, Opet drove its sales volume up 5.1% in white products and 26.1% in black products during the year.

Opet increased the number of its stations from 1,317 at the end of 2008 to 1,324 at the end of 2009. Of these, 798 operate under Opet brand and 526 under the Sunpet brand.

Highest storage capacity in the fuel distribution sector

As of year-end 2009, with the completion of the facilities in construction, the total storage capacity reached 1.1 million. Together with Tüpraş, Opet owns about 70% of Turkey's total storage capacity including petroleum products and crude oil. This rise in the storage capacity further augments Opet's competitive advantage in the sector.

In 2009, Opet continued to deliver storage services to international firms engaging in trade and transfer services in the petroleum sector in its Marmara Ereğlisi Terminal. As of the end of 2009, the capacity leased to international firms stands at 470,000 m³.



Unrivalled sector leader in customer satisfaction

Opet continued its leadership in customer satisfaction in the fuel distribution sector for the 4th consecutive year based on the results of the Turkish Customer Satisfaction Index survey conducted every year by KalDer, the Turkish Society for Quality. Opet has achieved sustainable sector leadership due to the importance that it gives to its customers.

The number of customers enrolled in the 'Opet Kart' customer program rose from 2.9 million in 2008 to 3.6 million by the end of 2009.

Opet is a socially responsible company that supports the society by focusing on environmental and social issues through projects that are integrated in its activities and relationships with its stakeholders. Social responsibility plays an important part in Opet's corporate culture. Since its foundation, the Company has carried out numerous social responsibility projects and many others are currently under way.

2010 and beyond

Opet's targets and strategy in the upcoming period are focused on its main competitive advantages. Opet aims to realize unique and successful projects, while enhancing its service quality and strengthening its customer relationship management infrastructure. As a result, Opet aims to increase its market share and achieve growth, while maintaining customer satisfaction.

Aygaz

Total Revenues:
\$ 2,448 million

Domestic Market Position:
(Including Mogaz)
Leader in the LPG sector since its establishment in 1961
Market shares:
38.6% in cylinder LPG
23.9% in autogas
29.8% in total LPG

Distribution network:
(Including Mogaz)
3,263 total sales points:
2,142 cylinder LPG dealers
1,121 autogas stations

International Position:
Europe's 5th largest
LPG distribution company

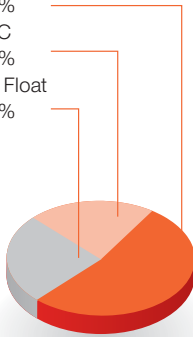
Share of International Revenues:
5%

EBITDA:
\$ 252 million

Gross Profit Margin:
15%

Operating Profit Margin:
8%

Shareholder Structure:
Koç Holding
51.2%
LPDC
24.5%
Free Float
24.3%



www.aygaz.com.tr



Turkey's leading LPG company

Aygaz is Koç Group's first company in the energy sector and has been the leader of the Turkish LPG sector since the day it was established. The Company's achievements in recent years have put it among the top five LPG companies in Europe. In addition to autogas, cylinder LPG and bulk LPG distribution, Aygaz also manufactures and sells LPG equipment. Aygaz owns and operates Turkey's first and only LPG maritime fleet, which it uses for international LPG trading.

Innovation and reliability are the two core qualities that have placed and kept Aygaz, the generic brand name for cylinder gas in Turkey, at the forefront since its first day. Aygaz has almost 50 years of experience and know-how and is fully committed to making the brand even stronger by developing its product line to match the ever changing consumer needs. A flagship company of Koç Holding, Aygaz has a diversified portfolio and is now the umbrella company consolidating Koç Holding Energy Group companies excluding fuel distribution and refining. To this end, Aygaz increased its share of Entek and Aygaz Doğal Gaz in 2009.

Aygaz is Turkey's 9th largest private-sector industrial company according to Istanbul Chamber of Industry's "Turkey's Top 500 Industrial Enterprises 2008" listing and is Turkey's first and only publicly-traded LPG company. Aygaz is one of the few companies that has managed to become the generic brand for its product and is fully committed to environmentally sensitive and sustainable development. Focused on the areas of education, culture, arts and the environment, Aygaz emphasizes both the past and the future in its social responsibility projects as a company that embraces the past while continuing to invest in the future.

According to Energy Market Regulatory Authority (EMRA) data, Aygaz Group's sales in 2009 in the cylinder, bulk and autogas segments amounted to 1.1 million tons. Total sales, including domestic wholesale, domestic retail, barter, exports and transit sales, reached 1.6 million tons. Aygaz posted revenues of \$2.4 billion in 2009. Export and transit sales amounted to \$109 million.

Capital expenditures by Aygaz and its subsidiaries reached \$83.1 million in 2009.

Strong distribution network and product quality

Aygaz provides services in all 81 provinces in Turkey through its 2,142 cylinder gas dealers and 1,121 autogas stations in its endeavor to become the "company closest to the consumer". Due to its large distribution network, more than 100,000 households purchase Aygaz LPG cylinders and one million vehicles run on Aygaz Euro LPG+ every day.

In 2009, Aygaz maintained its undisputed leadership position in the LPG sector and all its sub segments with a 29.8% total market share. As the only LPG company operating in the autogas market with its own brand nationwide, Aygaz reinforced its leadership and increased autogas sales by 10.9% in 2009, at the backdrop of a 9% market growth. Despite the overall contraction in the cylinder LPG market, the Company continued to increase its market share in this segment as well.

During the difficult period when economic recession hit sales, Aygaz's strong distribution network and product quality continued to make a difference. According to EMRA data, Aygaz's 2009 market share (including the Mogaz brand) in the cylinder LPG market reached 38.6% and its share of the autogas market was 23.9%.

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Why Aygaz?

- Turkey's leading LPG company
- Turkey's largest LPG storage capacity
- Service to more than 100,000 households daily
- 1 million vehicles running on Aygaz Euro LPG+ every day

Superior procurement and logistics power

Aygaz is Turkey's number one LPG importer and it operates Turkey's largest tanker truck fleet. Aygaz transports the LPG it procures from domestic or international refineries to its filling facilities via pipeline, ship or tanker trucks. LPG is distributed throughout Turkey in the form of cylinder, bulk or autogas via its 3,300 dealers.

Aygaz has 5 marine terminals, 10 filling facilities and a maritime fleet of 4 LPG vessels, all equipped and operating at international standards. Aygaz owns the largest LPG storage capacity of Turkey, with 170,000 m³ excluding the tanker fleet. Its Dörtyol Marine Terminal ranks as one of Turkey's largest LPG entry stations. Aygaz marine terminals have an annual LPG throughput capacity of 1 million tons. LPG cylinders, tanks, valves and regulators produced at Aygaz's Gebze facility, are exported to 15 countries in Europe, the Middle East and Africa.

An environmentally friendly product: Aygaz Euro LPG+

Aygaz continued to lead the growing autogas market in 2009 by expanding its product and service portfolio and offering solutions to meet customers' needs. Launched in 2009 after four years of intensive research, Aygaz Euro LPG+, autogas with additive, provides a cleaner engine, higher performance, lower consumption and a more environmentally friendly fuel alternative.

Aygaz organizes "Cylinder Gas Briefing Trainings" to increase consumer awareness about cylinder gas usage and to encourage its safety and efficiency.

As the owner of the highest number of patents in the Turkish LPG sector, Aygaz places great emphasis on innovation in the areas of environmental protection and ecological sustainability, which are two indicators of social development, with the belief that the development of technologies that utilize clean and renewable energy sources is critical both for the country and the world as a whole.

Aygaz continued its R&D efforts, technology improvement projects and innovations in 2009. The Company has filed patent applications to the Turkish Patent Institute under three categories in 2009: liquid measuring system, cylinder loading machine, and automatic painting machine with rotating base for household type cylinders.

Awards for achievements

Aygaz is ranked among Turkey's top 5 most transparent companies in terms of corporate governance in the "Turkish Transparency and Disclosure Research" prepared by Sabancı University Corporate Governance Forum in partnership with Standard and Poor's. Aygaz was ranked among the top 5 companies in the "Ethical Accountability 2008 Turkey Assessment" conducted by AccountAbility, an independent corporate social responsibility and accountability organization, in cooperation with Institute for Social Responsibility. The "Best Brands" survey conducted by an independent research company identified Aygaz as one of Turkey's top 4 product brands and the best brand in the LPG sector. Aygaz's 3D corporate website, www.aygaz.com.tr, won the "Outstanding Achievement" award in the energy category of the "Interactive Media Awards" competition. The Society of Health Volunteers awarded Aygaz 2nd place in the Social Responsibility Grand Award category for the Company's social responsibility project "Ayışığı - Moonlight: Beam of Health from Aygaz".

2010 and beyond

Aygaz's main objective is to remain the LPG sector leader for quality and safety. Sustaining leadership in all segments, raising market share and maximizing profitability are the pre-eminent short and medium term strategies of Aygaz. As for the long-term, Aygaz aims to widen its energy pool by developing solutions for Turkey's alternative energy needs.

Mogaz

Mogaz is the second Koç Group Company operating in the LPG sector with Aygaz. Mogaz provides distribution services under the Mogaz and Lipetgaz brands and ranks 7th largest in the Turkish LPG market among 63 companies with a total annual sale volume of 200,000 tons. The Company ranks 4th in cylinder gas, 3rd in bulk gas and 8th in autogas segments.

Mogaz maintained its strong position and reached a market share of 5.3% with expanding direct sales activities in 10 cities and newly opened dealerships in 2009.

In July, Mogaz started distributing Aygaz Euro LPG+, autogas with additive developed and introduced to the market by Aygaz in June. The product was promoted through a marketing campaign and applauded by dealers and consumers alike.

In 2010, Mogaz aims to increase its share in the autogas and cylinder gas markets and develop its direct sales activities and improve customer satisfaction.



Entek

Entek is Koç Group's power generation company that operates two natural gas combined cycle plants and one gas turbine based cogeneration facility in Istanbul, Kocaeli and Bursa with a combined capacity of 302 MW. As of the end of 2009, Entek ranked 6th among private sector power generation companies in Turkey with 5% share in the private sector's total production. 83% of the energy generated by Entek is sold to the Market Financial Settlement Center via the current transmission networks while 11% is sold to customers connected with a direct transmission line to the plant. The remaining 6% is sold as steam energy from the Bursa and Kocaeli facilities. Entek was founded as a subsidiary of Entek in 2003 and operates in the wholesale electricity market.

Turkey's demand for electricity decreased by about 2.5% in 2009 and a the total generation capacity increased by 2800 MW. Particularly in the second half of the year, supply surpassed demand, causing prices to fall. The amount of water accumulating in the dams increased by more than 100% compared to 2008, which further increased available capacity. During this period, Entek managed to maintain its profitability by implementing flexible operational processes and achieving optimum capacity utilization rates. Entek's main strengths were direct customers connected with a transmission line to the Kocaeli plant, sales to steam customers and the employment of flexible operational methods.

The established capacity increased by 62 MW with the addition of 15 MW power from the steam turbine and the completion in August 2009 of LM6000 unit at a total investment cost of \$31 million. The company also renewed a LM6000 unit in Bursa and a HSPT unit and a LM2500 turbine in Kocaeli.

Entek intends to make new investments to maintain its market share in the future, to utilize alternative resources for investments, establish large, powerful and high efficiency power plants, and to direct itself towards renewable energy that poses no input price uncertainty. In addition to optimal adaptation to the Balancing and Settlement Code that became effective in December 2009, the Company aims penetrate the bilateral contracts market via Eltek to create alternative sales channels. Financial difficulties experienced by several companies in the sector create new acquisition opportunities.

Aygaz Doğal Gaz

Aygaz Doğal Gaz operates in the natural gas market, selling and transmitting liquefied natural gas (LNG) and compressed natural gas (CNG).

As part of the liberalization of the natural gas market, wholesaling natural gas via pipelines gained a momentum in 2009. The Company signed a natural gas procurement agreement with a licensed gas-importing company and natural gas sales agreements with consumers.

Aygaz Doğal Gaz will start natural gas wholesaling to independent consumers via pipelines on January 1, 2010.

Akpa

Akpa carries out LPG distribution, wholesale marketing of petroleum products, and retailing and wholesaling of consumer durables. The Company has dealers in Bursa, Eskişehir, Antalya, Ankara, İzmir and Denizli and generated TL200 million revenues in 2009.

Demir Export

Demir Export is Turkey's 2nd largest private sector coal producer for thermal power plants. It also mines iron, chrome, zinc and copper ores. The Company is an exporter of copper, chrome and zinc.

Demir Export focused on operational efficiency and continued its activities in 2009 in a way to shield it from the impact of sudden price fluctuations. Being the supplier of a strategic product range provided resilience to Demir Export in a volatile environment.

Demir Export emphasizes quality, the environment, occupational safety and worker health in all its activities. It is Turkey's first and only coal producer to have ISO-9001 Quality, ISO-14001 Environment and OHSAS 18001 Occupational Health and Safety Management Systems certifications.

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Otluklisse iron mine