

Board of Directors



Rahmi M. Koç
Honorary Chairman

A graduate of Johns Hopkins University in Business Administration, he joined Koç Group in 1958 at Otokoç and held various senior positions at Koç Holding. He became Chairman of the Management Committee in 1980 and was named Chairman of the Board of Directors of Koç Holding in 1984, a post he held until 2003 when he became the Honorary Chairman. In addition to his role as Koç Holding Honorary Chairman, Rahmi M. Koç also serves as Vice Chairman of the Board of Trustees of Vehbi Koç Foundation, Chairman of the Board of Trustees of Koç University, Founder and Chairman of the Board of Directors of Rahmi M. Koç Museum and Cultural Foundation, Chairman of the Board of Directors of Vehbi Koç Foundation American Hospital, Honorary Chairman and Founder of TURMEPA (Turkish Marine and Environment Protection Association), Honorary President of the High Advisory Council of Turkish Industrialists' and Businessmen's Association and Member of the Advisory Board of Turkish Employers' Association.



Mustafa V. Koç
Chairman

After graduating with a B.A. degree in Business Administration from George Washington University in 1984, he joined Koç Group in Tofaş. In 1992, he moved to Koç Holding and served as Vice President and President of various business groups. He became a Member of the Board of Directors in 2001 and Vice Chairman in 2002. He was appointed as Chairman of Koç Holding Board of Directors on 4 April 2003. He is a Member of Vehbi Koç Foundation Board of Directors, the Board of Trustees of Turkish Volunteers for Education Foundation and Istanbul Chamber of Industry. He also serves as the Honorary Consul General of Finland for Istanbul, Member of the Foreign Economic Relations Board, Advisory Board of Kuwait International Bank and Rolls-Royce Advisory Board. He joined JP Morgan International Council in June 2004. Mustafa V. Koç is also the Chairman of Turkish Industrialists' and Businessmen's Association High Advisory Council.



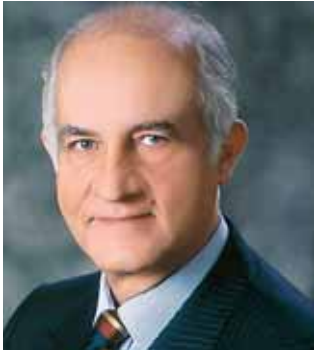
Suna Kıraç
Vice Chairman

After studying Banking and Finance at Boğaziçi University, she started her career in 1960 as Assistant to Vehbi Koç, the founder of Koç Holding. Suna Kıraç served as Vice President of the Personnel and Management Department in 1970 and became Vice Chairman of the Board of Directors of Koç Holding in 1980. She is a Member of Vehbi Koç Foundation Board of Directors, Koç University Board of Trustees, Turkish Educational Foundation Board of Trustees and the Founding Member and Honorary Chairman of Turkish Volunteers for Education Foundation.



Temel Atay
Vice Chairman

A graduate of Mechanical Engineering from Istanbul Technical University, he holds an MBA degree from Wayne State University. He joined Koç Group in 1966 and later served as the General Manager of Otoyol Sanayi A.Ş. and Tofaş Türk Otomobil Fabrikası A.Ş. After working in various senior management posts at Koç Holding, he served as the CEO between 2000-2001. He has been a Member of the Board of Directors since 1996 and was named Vice Chairman in 1998.



İnan Kıraç
Member

A graduate of City College of Business in London, he joined Koç Group in 1961. He served as General Manager of Tofaş Oto Ticaret A.Ş., Tofaş Group President and President of Automotive Companies prior to his appointment as Koç Holding CEO between 1994-1998. He has been a Member of Koç Holding Board of Directors since 1993. He has also been serving as the Chairman of the Board of Directors of Kıraç Group of Companies since 1998.



Ali Y. Koç
Member - President of Corporate Communications and Information Technology Group

He graduated from Rice University in Business Administration and earned an MBA degree from Harvard Business School. He attended the American Express Bank Management Trainee program between 1990-1991 and worked as an analyst at Morgan Stanley Investment Bank between 1992-1994. Starting from 1997, he held various senior positions at Koç Holding such as the New Business Development Coordinator and President of Information Technology Group. He has been serving as the President of Corporate Communications and Information Technology Group since 2006. He was appointed as a Member of Koç Holding Board of Directors in January 2008.



John H. McArthur
Member

He graduated from the University of British Columbia and received his Masters and Ph.D. degrees from Harvard Business School. He was the Dean of Harvard Business School between 1980-1995. He is currently a Member of the Board of Directors of Duke University Health Systems, e-Rewards Inc. and Development Gateway, Chairman of the Asia Pacific Foundation of Canada and Member of the Board of Trustees of Reuters Founders Share Co. Ltd. For many years, he served as Chair of the Brigham and Women's Hospital and was the founding Co-Chair of the Board of Trustees of Partners HealthCare System, Inc. John H. McArthur has been a Member of Koç Holding Board of Directors since 1999.



Dieter Christoph Urban
Member

He served as Director of Corporate Planning and Organization at Siemens AG and acted as Administrative Director of the Treuhandanstalt, the German Privatization Agency set up to privatize East Germany in 1991. In 1992, he became Managing Director of the New York office to attract American investors. At the end of 1992, he joined Siemens in Turkey as Executive Vice President and Member of the Board of Siemens Group with special responsibility for Finance. He was appointed Chief Financial Officer of Siemens plc in the U.K. in November 1998. He resigned from Siemens in April 2006. Currently, he serves as Chief Advisor to Roland Berger Strategy Consultants and London & Oxford Group. He also teaches at the London School of Economics and Koç University. He has been a Member of Koç Holding Board of Directors since 2005.



Ömer M. Koç
Vice Chairman

He received his B.A. degree from Columbia University in 1985. He worked at Kofisa Trading for one year. After completing his MBA at Columbia University in 1989, he worked at Ramerica International Inc. He joined Koç Holding in 1990, worked at Gazal A.Ş. and held various senior positions such as the Finance Coordinator, Vice President and President of Energy Group at Koç Holding. He has been a Member of Koç Holding Board of Directors since 2004 and Vice Chairman since May 2008. He is also the President of Turkish Educational Foundation, Gevre Foundation, Yapı Kredi Kültür Sanat Yayıncılık and Chairman of Tüpraş Board of Directors.



Dr. Bülent Bulgurlu
Member - CEO

He graduated from Ankara Engineering and Architectural Faculty and earned his Ph.D. from Norwegian University of Science and Technology (NTNU). He started his career in 1972 as a Construction Engineer at Elliot Strømme A/S in Oslo. He joined Garanti İnşaat in 1977 as Construction Engineer and worked as Planning and Construction Manager, Site Coordination and Construction Manager, Assistant General Manager and General Manager. He has worked at Koç Holding since 1996 as President of Tourism and Services Group, President of Tourism and Construction Group and President of Consumer Durables and Construction Group. He became CEO and a Member of Koç Holding Board of Directors in May 2007. He is also a Member of Turkish Industrialists' and Businessmen's Association, TURMEPA (Turkish Marine and Environment Protection Association) and Turkish Tourism Investors Association.



Semahat Arsel
Member

A graduate of American College for Girls-Istanbul, she studied German at Goethe Institute and is fluent in both English and German. She began her career in 1964 as a Member of Koç Holding Board of Directors, a position she continues to hold. In addition, she is the Chairman of the Board of Directors of Vehbi Koç Foundation, Chairman of the Tourism Group Board of Directors, Second Chairman of Florence Nightingale Foundation and Chairman of Semahat Arsel Nursing Education and Research Center. She is also the Founder of Koç University School of Nursing.



Prof. Dr. Heinrich V. Pierer
Member

He studied Law and Economics at Erlangen-Nuremberg University. He joined Siemens AG in 1969 and held various senior positions in the Company. He was the Chairman of the Supervisory Board of Siemens AG Board of Directors between 2005-2007. He served as Chairman of the Asia-Pacific Committee of German Business between 1993-2006. Prof. Dr. Heinrich V. Pierer holds an honorary doctorate in Industrial Economics from Erlangen Friedrich Alexander University and has been a Member of Koç Holding Board of Directors since 2008.



Kutsan Çelebican
Auditor

A graduate of Ankara University School of Political Science, he began his career at the Ministry of Finance Tax Auditors Board in 1969, served as Deputy General Director at the General Directorate of Treasury of the Ministry of Finance between 1979-1982 and was appointed as Assistant to Executive Director in World Bank (IBRD). He joined Koç Group in 1987 and served as Finance Coordinator, Vice President and President of the Finance Group. He retired from Koç Group as of December 2001 and established his own financial consulting business. He was appointed Auditor of Koç Holding Board of Directors in April 2008.



Dr. Füsün Akkal Bozok
Alternate Auditor

A graduate in Business Administration from Istanbul University, she earned a Ph.D. from Boğaziçi University in Business Administration. She began her career in 1980 at Arthur Andersen, joining the Auditing and Financial Control Group of Koç Holding in 1983. She served as Coordinator of the Auditing and Financial Control Group and then as Coordinator of the Finance Group. She teaches at Koç and Sabancı Universities and was appointed a Member of the Board of Directors of Yapı Kredi Bank in September 2005. She has been Auditor of Koç Holding Board of Directors since April 2006.